

Veolia Water Projects Limited Household Retail Charges Scheme Supplementary information

Following the incorrect application of non-return to sewer allowances for household customers in Tidworth, and the associated action plan notified to Ofwat on 14 November 2019, this is a summary of the additional actions undertaken to assure the accuracy of the 2020/21 Household Retail Charges Scheme.

With respect to the calculation of the 2020/21 tariffs, the activities undertaken are:

- 1. A series of workshops held to map each stage of the customer management process.
- 2. A supplementary series of workshops held specifically focusing on Veolia's billing process and methodology.
- 3. Review of the tariff calculation and implementation process by the commercial and financial teams.
- 4. An additional oversight layer provided by the newly-appointed Contract Manager for Tidworth.
- 5. Following the same principles as in the 2020/21 Wholesale tariff-setting methodology, namely:
 - a. Elimination of process steps carried out solely to replicate previous years
 - b. Elimination of single points of input and/or review
 - c. Evaluation of each tariff line item to ensure consistency and validity
 - d. Review and analysis to ensure no customer is disadvantaged compared to the previous appointees' charges schemes.
- 6. A change to our process to set assessed charges to more closely mirror the Wessex Water and Southern Water schemes.
- 7. A methodology statement has been produced and reviewed to formalise the tariff-setting process.

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